

31 December 2018

Minister of Transport

Parliament House

Wellington

Dear Minister

**Resignation as a member: New Zealand Transport Agency**

As discussed with you, I tender my resignation from the board of the New Zealand Transport Agency effective as at today's date.

I was first appointed to the NZTA board in 2011 by Minister Joyce, reappointed in June 2014 by Minister Brownlee to April 2017 and reappointed by Minister Bridges in April 2017 to June 2019. I was the longest standing member of the NZTA board since its inception except for Chris Moller who was chair for almost 10 years.

It has been my privilege to serve the people of New Zealand and the New Zealand Government in this significant role.

In my time on the board I have been part of a number of major governance processes and projects including:

- Driving a number of important initiatives and policy changes such as endorsing major mass public transport routes as routes of national significance (2017); co-funding footpath maintenance for the first time; funding the northern busway extension notwithstanding lack of MOT support; changing the very high discount rate for economic evaluation to better reflect the long term nature of infrastructure investment
- Consistently advocating for some years that Skypath should be an NZTA project
- Strongly supporting all manner of investment in cycle infrastructure throughout New Zealand
- Approval of the competitive alliance for the Waterview Connection
- Approval of the public private partnership for Transmission Gully
- Approval of the competitive alliance for the Hamilton section of the Waikato Expressway

- Approval of the public private partnership for the Puhoi to Warkworth connection
- Governance of the reinstatement of the Kaikoura route after the Kaikoura earthquake series
- Establishing a new and equitable financial assistance ratio regime for local government
- Oversight of a major review of the regulatory function of NZTA
- Chairmanship of the Major Projects Committee
- Chairmanship of the Remuneration and HR Committee
- Approval of the strategic business case for the City to Airport light rail route including enabling funding in 2017
- Consistently having confidence in the executive and board decision-making frameworks at NZTA to efficiently decide and implement the largest transport projects in New Zealand's history consistent with the government's priorities of the day.

As you are aware my real strength on the board has been my detailed understanding of the government land transport system in New Zealand, and how land use and transport planning and delivery must integrate in a much more holistic manner. It has been very gratifying to see how this government fundamentally understands urban systems and in particular the driving development force of land use planning and transport investment in developing more sustainable and liveable cities in New Zealand. My 8 years on the boards of ARTNL and ARTA preceded my role on the NZTA board; and so my detailed understanding of public transport investment and Auckland issues as well were also strengths on the NZTA board. I was really heartened that the GPS approved by this government provides much stronger support for a balanced transport system with major investment in public transport systems.

You have my best wishes and support to achieve your ambitious agenda in transport.

Yours sincerely



Adrienne Young-Cooper

Cc Chair NZTA